David S. Scharfstein Outside Activities since 2012

A. Compensated Activities¹

Outside Teaching and Compensated Speaking Engagements (*denotes HBS Executive Education)

- Jones Day, 2012 2016
- Huntington Bancshares, 2015
- China Minsheng Bank*, 2016
- China Merchants Bank*, 2016
- China Construction Bank*, 2017
- Egyptian Banking Institute*, 2019
- Leveraging Financial Innovation to Grow and Compete*, 2019

Expert Testimony

- Academic Affiliate of Analysis Group, Inc.
- Expert in Hildene Capital Management v. Bank Atlantic litigation; hired by Bank Atlantic, 2012
- Expert in case involving a financial services company

Corporate Consulting

- Large technology firm, 2012
- Global bank, 2015

Board of Directors

• Independent Director, M&T Bank Corporation and M&T Bank, April 2017 – April 2022

B. Significant Non-compensated Activities

- Member, Academic Advisory Board, Housing Finance Policy Center, Urban Institute, present
- American Finance Association (Director, 2019; Former President, 2018; President, 2017; President-Elect, 2016; Vice-President, 2015)
- Financial Advisory Roundtable, Federal Reserve Bank of New York, October 2012 December 2016

¹ Excludes honoraria from non-profit institutions, government agencies, and academic journals of \$3,000 or less in a given year, and payments from for-profit firms of \$500 or less in a given year